

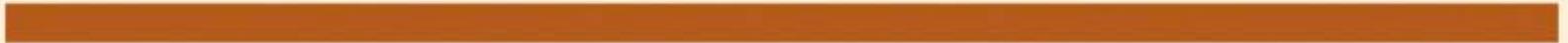
Department of Rural Development and Land Reform

STRATEGIC PLAN ***2010 -2013***

***PRESENTATION TO PORTFOLIO COMMITTEE ON RURAL
DEVELOPMENT AND LAND REFORM***

10 March 2010

DIRECTOR GENERAL: THOZI GWANYA



Outcome 7:

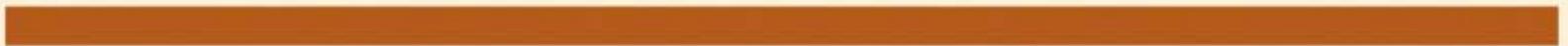
VIBRANT, EQUITABLE AND SUSTAINABLE RURAL COMMUNITIES AND FOOD SECURITY FOR ALL

Four Strategic Outputs:

- a) Sustainable land reform
- b) Food security for all
- c) Rural development and sustainable livelihoods
- d) Job creation linked to skills training

Three Supportive Outputs:

- a) Provision of efficient and effective cadastral surveys and spatial development frameworks
- b) Provision of efficient deeds registration that underpins security of land tenure
- c) To ensure efficient and effective functionality of the Department to support the core vision and mission.



PURPOSE

- This presentation outlines the first strategic plan for the Department of Rural Development and Land Reform
- The emphasis of the strategic plan will be on implementing the Comprehensive Rural Development Programme to achieve vibrant, equitable and sustainable rural communities and food security for all
- The strategy of the Department has been aligned to the outcomes approach adopted by the Presidency.



Strategic Context

- **Lekgotla**

- Agreed that this Department would be the driver of outcome 7: vibrant, equitable and sustainable rural communities. This vision will be achieved through coordinated and integrated broad based agrarian transformation

- **State of the Nation Address**

- In the State of the Nation Address the President confirmed that we would be rolling out the CRDP to 160 wards over the next 4 years.



Strategic Context continued

- Need for integration between land reform and agricultural support programmes
- Success in this area will be measured by the increase in the number of small scale farmers that become economically viable
- **Budget Speech**
 - Focus on the need to reduce joblessness
 - Support for labour intensive programmes
 - Recapitalisation of State Enterprises including the Land Bank
 - Need to sustain high levels of public and private investment (infrastructure).



STRATEGIC PLANNING FRAMEWORK

Vision

Vibrant, Sustainable and Equitable Rural Communities

Mission

Facilitate integrated development and social cohesion through participatory approaches in partnership with all sectors of society

Strategy

Agrarian transformation, meaning the ‘rapid and fundamental change in the relations (Systems and patterns of ownership and control) of land, livestock, cropping and community’



OUTCOMES

Political Mandate

Ruling Party:

Creation of decent work and sustainable livelihoods

Education

Health

Rural development, food security and land reform

The fight against crime and corruption

Government:

Speeding up growth and transforming the economy to create decent work and sustainable livelihoods

Massive programme to build economic and social infrastructure

Comprehensive rural development strategy linked to land and agrarian reform and food security

Strengthen the skills and human resource base

Improve the health profile of all South Africans

Intensify the fight against crime and corruption

Build cohesive, caring and sustainable communities

Pursuing African advancement and enhanced international cooperation

Sustainable resource management and use

Building a developmental state including improvement of public services and strengthening democratic institutions

INPUTS

Strategic functions:

Back Office

Support Services

Land Reform

Rural Development

Social, Technical and Institutional Facilitation, Enterprise Development and Food Security

Special Services



Operational Plan:

Key tasks
Demands of each task
Activities per task
Cost per task
Mode of service delivery per task

*Actions/
Activities*

Targeted outputs

Implementation: Front end

Project determination
Project design /job specifications
Bills quantities
Procurement of goods and services (SCM)
Social mobilisation and organisation (Selection)
Project plans (Directors take control) measurable, timed, area based and costed.
Project implementation (on the job training), led by Deputy Directors, Assistant Directors and Supervisors.

*Actions/
Activities*

Actual outputs

Monitoring and evaluation:

Comparison of expected and actual outputs
Corrective measures
Back into the system

Stakeholder Feedback:

- Quantities (output)
- Quality (units delivered)
- Quality (delivery of services)

Assessment of impact

Loop-back into the system



Vibrant and sustainable rural communities and food security for all

- Food security
- Rapid and sustained economic growth
- Intellectual development
- Environmental sustainability
- Healthy rural communities
- Political maturity
- Social stability and growth
- Self-reliant and confident community
- Fairness in line with the Bill of Rights
- Social cohesion

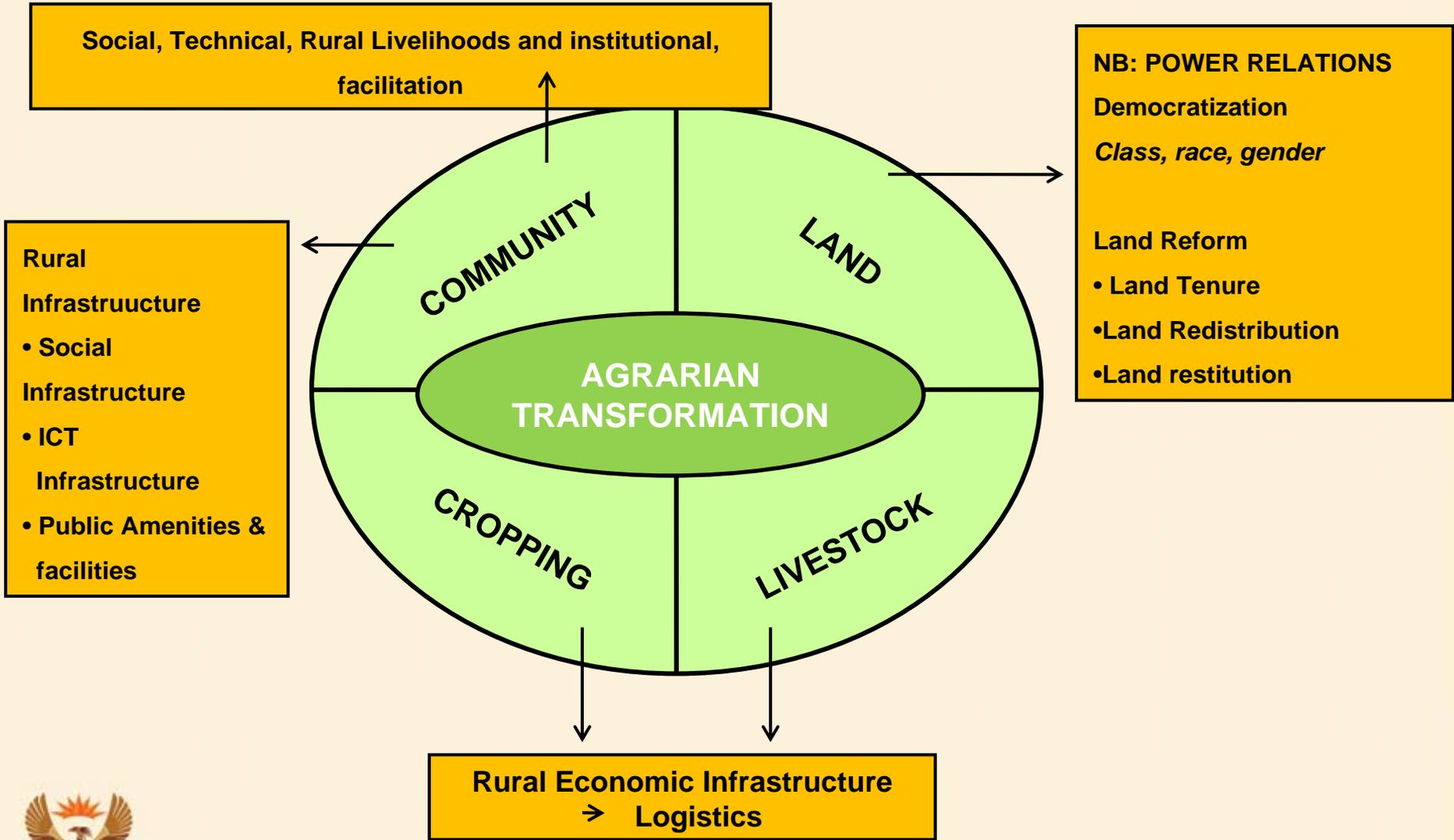
Outcomes

- Decent employment through inclusive economic growth
- Skilled and capable workforce to support an inclusive growth path
- An efficient, competitive and responsive economic infrastructure
- Empowered fair and inclusive citizenship
- Enhance and protect our environmental assets and natural resources
- Quality basic education
- A long and healthy life for all South Africans
- All people in South Africa are and feel safe

STRATEGIES FOR PROMOTING VIBRANT RURAL COMMUNITIES & FOOD SECURITY FOR ALL

- Social mobilisation of rural communities to take initiatives
- Strategic investments in economic and social infrastructure
- Increased economic activity and rural livelihoods
- Sustainable land and agrarian reform





LAND TENURE SYSTEMS REFORM (Continue)

- The Department is proposing two options to facilitate discussion:
 - **Option 1: All productive land will become a national asset**
 - A quitrent land tenure system either with perpetual or limited land rights envisaged
 - **Option 2: Review of current tenure policies and legislation**
 - Current free-hold title system
 - Land ceilings framework linked to categorization of farms
 - **Establish a State Land Management Board**
 - Facilitate the management of State Owned Agricultural land and leases
 - Ownership of land by non-nationals to be finalized.



JOB CREATION

Job creation through CRDP initiatives is central to achieving vibrant rural communities and food security for all. A fundamental shift in implementation of Land Reform to include issues of job creation

Key Activities:

- Profiling households to determine their needs, skills and employability (National Integrated Social Information System)
- Identification of employment creation opportunities in line with planned interventions (e.g. rural infrastructure projects) and opportunities in neighboring areas
- Targeted training and development in line with identified job creation opportunities - basic technical skills.

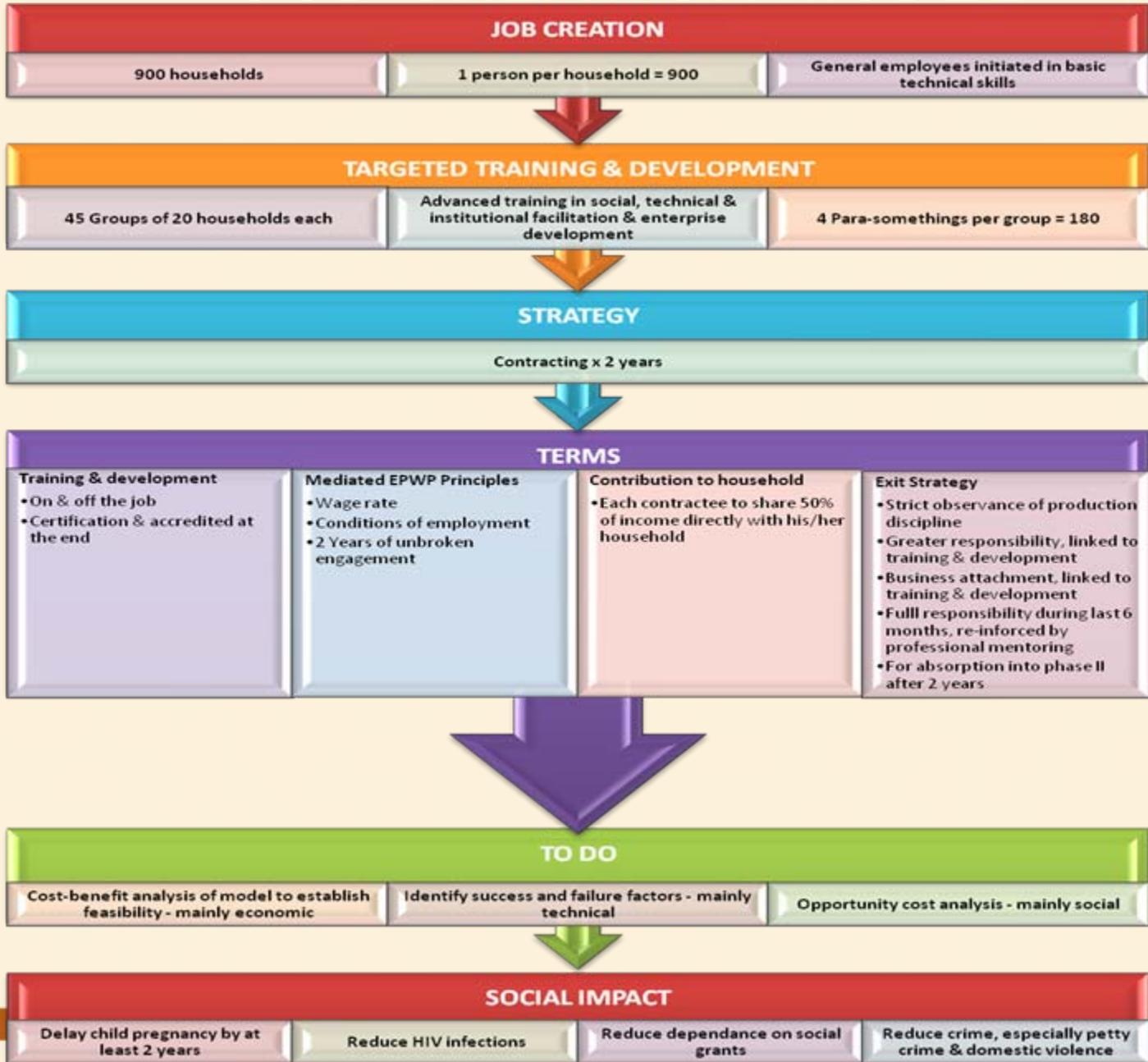


JOB CREATION continued

- Place one member of household per job on a two-year contract in line with the EPWP and contributing a percentage of income to households (CRDP Wards and land reform projects)
- Community organised and participate in cooperative development initiatives and local opportunities
- Operational groups of 20 per co-operative/enterprise
- Evaluate impact.



JOB CREATION MODEL



Phase II

STRATEGY (meeting basic human needs)

- Rural Livelihoods and food security

IMPLEMENTATION

- Initially, anchored on fencing
- A bi-focal project
 - integrated cropping development (complete value-add)
 - integrated livestock development (complete value-add)

CATALYST

- Entrepreneurial training, development and formation
- Indigenous knowledge systems, integrated with appropriate modern technology (accessible, user friendly and labour intensive)
- Co-operative system of production
- Economic and financial services sectors
- Social services sector



Phase III

STRATEGY

- Village industries and enterprises (emergent industrial and financial sectors)

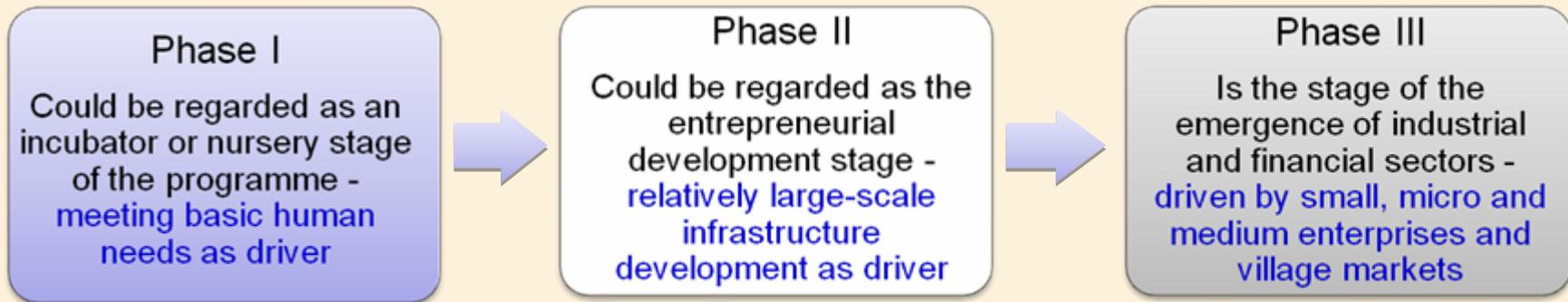
CATALYST

- Production discipline in feeder-sectors (supply side)
- Trained workers and staff (entrepreneurial development critical)
- Processing plants (crop and animal products)
- Village markets (anchored by ICT infrastructure and skills)
- Consumer co-operatives (demand-side control)
- Credit finance facilities
- Public and social services hubs in villages around emergent industrial and financial sectors



Impact

VIBRANT, EQUITABLE AND SUSTAINABLE RURAL COMMUNITIES



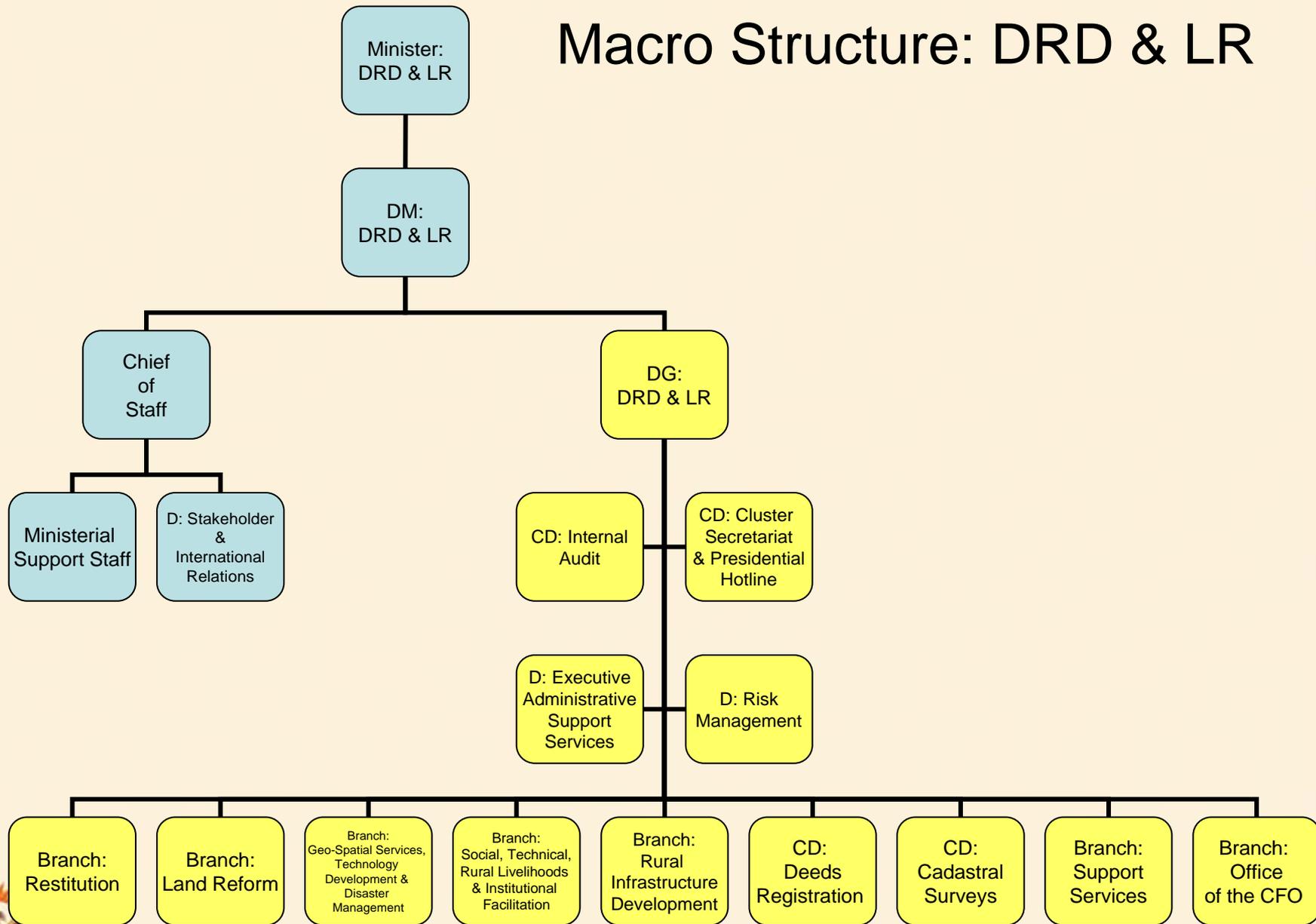
Strategic Plan based on the Budget Tabled 17 February 2010

- **Strategic Outputs**

- Sustainable land reform aligned to the CRDP
- Food Security for all
- Rural Development and Sustainable livelihoods
- Increased income and access to job opportunities and skills development.



Macro Structure: DRD & LR



Land Reform

- **Land Redistribution**

- Ensure land delivered through land reform contributes to food security
- Provide comprehensive support to land reform beneficiaries aligned to CRDP principles
- Promote strategic partnerships, co-management, share equity and mentorship for improved sustainability (retired farmers; commodity sectors)
- Categorise land needs
 - Landless poor
 - Small scale farmers
 - Commercial farmers



Land Reform

- **Land Tenure**
 - Review of legislation and policy to protect farm dwellers
 - Assist farm dwellers in the interim through the land rights management facility (0800 007 095)
- **Restitution**
 - Settle outstanding claims
 - Complete research on all outstanding claims by December 2011
 - Align settlement to the CRDP principles
 - Focus on support to farms already restored.



Geo-Spatial Services, Technology Development & Disaster Management

- Provision of Geo-spatial information to assist with the roll out of the CRDP
- Acquire and store aerial imagery of the country
- Provision of Braille atlas for each Province
- Spatial Planning component assists with the creation of orderly and sustainable rural settlements
- Completes planning analysis of baseline data including infrastructure, socio economic indicators, demography, existing planning documents (alignment of planning frameworks)
- Deal with issues of disaster management and mitigation in rural areas
- Utilise research and development to support the roll out of the CRDP (focus on indigenous knowledge).



Social, Technical, Rural Livelihoods and Institutional Facilitation

- Key in ensuring the participatory approach to rural development
- Social mobilisation of rural communities so that there can be ownership of rural development projects and programmes
- Social cohesion and building of strong organisations
- The component will conduct household profiling (WOP and NISIS)
- The main aim is to contribute to food security, skills development and sustainable livelihoods.



Rural Infrastructure Development

- Provides strategic investment in all CRDP wards
 - Social infrastructure
 - ICT infrastructure
 - Economic infrastructure
 - Public amenities and facilities
- Infrastructure development is required to first address basic human needs but then also allow for improved access to services and opportunities
- Infrastructure is also to be provided on all land reform projects to be recapitalised
- All infrastructure provided and projects implemented will have a direct link to the job creation model.



Supportive Outputs

- Provision of efficient Deeds registration that underpins security of land tenure
- Provision of efficient and effective cadastral surveys
- To ensure efficient and effective functionality of the Department to support the core vision.



Deeds Registration

- Provide high quality deeds registration system
- Impacts on security of title, efficient land use and land administration services
- Secure title provides a source of wealth, a negotiable asset and a platform for investment
- Ten Deeds registries across the country
- To improve turnaround times, the e-cadaastre project will be implemented over the MTEF period.



Cadastral Surveys Management

- Responsible for cadastral surveying and land information for the country
- Decentralised to 7 Provinces
- Plays a vital role in land administration of the country
 - Examination and approval of all surveyed land as depicted on diagrams
 - General plans and sectional plans prior to registration by Deeds Registration
 - Sole custodian of cadastral information
- Assists in planning and analysis of rural development initiatives as well as facilitation of State land surveys.



Support Services

- Focus on implementing the new structure of the Department
 - Targeted adverts
 - Skills research
 - Bursary programmes
- Finalisation of transfer of restitution staff to new components and implementation of a re-skilling programme
- Performance and programme monitoring mechanisms will be aligned to the Presidency framework with emphasis on timeframes, targets, outputs and outcomes.



Policy

- The Department will in this period be focussing on:
 - Green Paper on Agrarian Transformation, Rural Development and Land Reform
 - Land Tenure System Reform
 - Rural Development Agency Bill.



Outcome 7: Vibrant, Equitable, Sustainable Rural Communities & Food Security for All

1. Sustainable Land Reform

1 Decent Employment		2 Inclusive Economic Growth	
Employment	Income Level	Economic Growth	Equality
✓	✓	✓	✓

1 Action

- Acquire and Redistribute strategically located land aligned to budget allocation

Activity Indicators

- Number of hectares acquired and redistributed by 2014 (1,8m ha's)

908,329 hectares

Sample Activities

- Agree on forms of land ownership (free hold title, leasing, communal, etc) as this impacts on the land use patterns
- Amend ESTA/LTA/PIE and CPA legislation
- Develop dispute resolution mechanisms to deal with disputes between traditional institutions, land owners and land reform beneficiaries

2 Action

- Acquire and Warehouse repossessed properties from financial institutions

Activity Indicators

- Number of hectares acquired

512,744 hectares

✓	✓	✓	✓
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3 Action

- Restore land rights or award alternate forms of equitable redress to claimants (aligned to budget and CRDP)

Activity Indicators

- Number of claims settled

460 claims settled

Sample Activities

- Set land ceilings for different types of land uses.
- Review Land Acquisition instruments
- Create strategic partnerships (management, mentoring, skills transfer with organised agric)
- Utilise developmental grant in line with CRDP principle
- Research and gazette claims



Outcome 7: Vibrant, Equitable, Sustainable Rural Communities & Food Security for All

2. Food Security for all

1 Action

- Recapitalization and development of farms in distress, acquired since 1994

Activity Indicators

Number of farms developed

•1307 farms developed

80% of farms provided with functional infrastructure

•1044 farms

1 Decent Employment		2 Inclusive Economic Growth	
Employment	Income Level	Economic Growth	Equality
✓	✓	✓	✓

Sample Activities

- Facilitate joint programmes with DAFF
- Business Plan in terms of CRDP model
- Social profiling conducted
- Promote and support rural co-operatives and community initiatives as vehicles for local economic development .
- Utilize development grants in line with CRDP principle
- Create strategic partnerships (management, mentoring, skills transfer with organized agric)
- Establishment and support of rural cooperatives and initiatives



Outcome 7: Vibrant, Equitable, Sustainable Rural Communities & Food Security for All

2. Food Security for all

2

Action

• Develop community , institutional and school gardens

Activity Indicators

40%of public/ community institutions (churches, clinics) have gardens by 2014

•1329

60% of rural schools have gardens

•3 000 schools

Establish strategic partnerships with Health, DAFF, Water and Education

•Availability of agreement

Every housedhold with a productive garden, crop field and/or chicken run on all CRDP sites

•63 600

1 Decent Employment		2 Inclusive Economic Growth	
Employment	Income Level	Economic Growth	Equality
✓	✓	✓	✓

Sample Activities

- Establish Village School Gardens linked to food security, agriculture, health and education
- Promote and support rural co-operatives and community initiatives as vehicles for local economic development .
- Establish strategic partnerships (management, mentoring, skills transfer with organized agric)
- Establishment and support of rural cooperatives and initiatives
- Conduct audit and needs analysis report of institutions (schools, churches, and clinics) by 31 March 2010
- Provide infrastructure for vegetable gardens (fencing, inputs, implements)
- Facilitate establishment of local markets



Outcome 7: Vibrant, Equitable, Sustainable Rural Communities & Food Security for All

2. Food Security for all

3 Action • Establishment of Agri-parks

• One Agri-park per district across the country by 2014

•39

• Number of trade agreements entered into with markets

•39 trade agreements (1 per park)

1 Decent Employment		2 Inclusive Economic Growth	
Employment	Income Level	Economic Growth	Equality
✓	✓	✓	✓

Sample Activities

- Facilitate market development and trade (DAFF and DTI)
- Procure factory designs for agri-park
- Establish strategic partnerships
- Procure equipment for food processing plants
- Establish co operatives to support agri-parks
- Secure non state markets for agri-park products



Outcome 7: Vibrant, Equitable, Sustainable Rural Communities & Food Security for All

3. Rural Development and Sustainable Livelihoods

1 Decent Employment		2 Inclusive Economic Growth	
Employment	Income Level	Economic Growth	Equality
✓	✓	✓	✓

1 Action	• Develop Rural Infrastructure
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Activity Indicators

• Number of Wards with active CRDP interventions by 2014	•106 wards
• 1 clinic per CRDP site	•106 clinics
• Alternate energy solutions implemented in all CRDP sites	•106 wards
• 2010 soccer World cup viewing parks on CRDP sites	•15
• % household access to communication networks (internet, broadcast media, cellular/landline/ hardware/ software) in sites	•50%
• E-centres established in CRDP sites	• 65

- Sample Activities**
- Conduct a study of developmental linkages between rural towns and surrounding communities
 - Facilitate the construction/ rehabilitation of social, economic, ICT and public amenities infrastructure
 - Facilitate joint infrastructure programmes with relevant stakeholders including detailed implementation schedules
 - Establish e-centres in all sites
 - Facilitate community access to data networks to access business and internet services
 - Forge partnerships with private and public institutions for delivery of ICT infrastructure



Outcome 7: Vibrant, Equitable, Sustainable Rural Communities & Food Security for All

3. Rural Development and Sustainable Livelihoods

1 Decent Employment		2 Inclusive Economic Growth	
Employment	Income Level	Economic Growth	Equality
✓	✓	✓	

2 Action • Establish community structures

Activity Indicators	Number of enterprises established and operational	•530	<ul style="list-style-type: none"> • Sample Activities • Conduct community workshops and consultations • Form village committees • Conduct household and community profiling • Conduct required training
	Number of cooperatives established and operational	•1590	
	Council of stakeholders established and operational	•106	



Outcome 7: Vibrant, Equitable, Sustainable Rural Communities & Food Security for All

3. Rural Development and Sustainable Livelihoods

1 Decent Employment		2 Inclusive Economic Growth	
Employment	Income Level	Economic Growth	Equality
✓	✓	✓	

3 Action • Establish mechanisms to ensure Natural Resource Conservation and Management

Activity Indicators

Resource management plans for natural resource management and waste management in place and operational per ward	•106
Number of joint programmes developed for natural resource management	•3 per year

- Sample Activities**
- Establish partnerships with relevant sector departments and municipalities
 - Establish a research body of stakeholders to deal with R & D in rural areas
 - Establish waste management cooperatives in each municipalities within CRDP sites
 - Implement capacity building programmes in all sites
 - Complete assessment of all CRDP sites (environment, natural resources, knowledge systems) and implement recommendation



Outcome 7: Vibrant, Equitable, Sustainable Rural Communities & Food Security for All

3. Rural Development and Sustainable Livelihoods

1 Decent Employment		2 Inclusive Economic Growth	
Employment	Income Level	Economic Growth	Equality
✓	✓	✓	

4 Action • Establish mechanisms to ensure Natural Resource Conservation and Management

Activity Indicators

Disaster management desk established within Thusong centres (MPCC's)	•120
Mitigation strategy developed to address rural disasters	•Availability of strategy

- Sample Activities**
- Establish credible disaster management plans in partnership(emergency services) with relevant sector departments, provinces and municipalities (DAFF, COGTA – Disaster Management)
 - Analysis of all CRDP sites, specifically in terms of soil erosion and risk (dongas)
 - Develop prevention strategies linked to early warning systems
 - Include Disaster management and Resource Management as part of ABET curricula



Outcome 7: Vibrant, Equitable, Sustainable Rural Communities & Food Security for All

3. Rural Development and Sustainable Livelihoods

5 Action • **Conduct research and technology development**

Activity Indicators

Research and development of new technologies linked to indigenous knowledge

• Reports available

1 Decent Employment		2 Inclusive Economic Growth	
<i>Employment</i>	<i>Income Level</i>	<i>Economic Growth</i>	<i>Equality</i>
✓	✓	✓	

Sample Activities

- Set up a body of researchers



Outcome 7: Vibrant, Equitable, Sustainable Rural Communities & Food Security for All

4. JOB CREATION AND SKILLS TRAINING

1 Action • **Implement Job Creation Model**

Activity Indicators

Increase in number of jobs as a result of increased production on land reform

1 member per household employed in all CRDP wards for minimum two years (estimation of 2000hh per ward)

•45 200

•212 000

1 Decent Employment		2 Inclusive Economic Growth	
Employment	Income Level	Economic Growth	Equality
✓	✓	✓	✓

- Sample Activities**
- Identify social, economic and cultural needs
 - Conduct household and community profiling to determine needs and skills levels
 - Identify individual per household to be employed (2yr period)
 - Implement capacity building programmes (skills training)
 - Engage Agriculture, Forestry, Fishery Sectors for employment opportunities
 - Facilitate access to fresh produce markets (DAFF)



Outcome 7: Vibrant, Equitable, Sustainable Rural Communities & Food Security for All

4. JOB CREATION AND SKILLS TRAINING

2 Action Training and Capacity building

Activity Indicators

Number of community members trained

•10 600

1 Decent Employment		2 Inclusive Economic Growth	
Employment	Income Level	Economic Growth	Equality
✓	✓	✓	✓

Sample Activities

- Identify social, economic and cultural needs
- Conduct household and community profiling to determine needs and skills levels
- Develop training programmes aligned to enterprises
- Implement capacity building programmes (skills training)



VOTE 32 : RURAL DEVELOPMENT AND LAND REFORM

Budget summary

R thousand	2010/11				2011/12	2012/13
	Total to be appropriated	Current Payments	Transfers and subsidies	Payments for capital assets	Total	Total
1. Administration	577,811	555,782	12,309	9,720	602,083	634,489
2. Geospatial and Cadastral Services	283,550	261,050	13,593	8,907	303,027	318,972
3. Rural Development	256,229	255,747	-	482	293,331	293,023
4. Restitution	1,568,596	395,614	1,172,982	-	2,069,910	2,173,570
5. Land Reform	4,083,369	409,949	3,672,719	700	4,704,590	4,940,024
Total expenditure estimates for programmes	6,769,555	1,878,142	4,871,603	19,809	7,972,941	8,360,078
Executive authority	Minister of Rural Development and Land Reform					
Accounting officer	Director-General of Rural Development and Land Reform					
Website address	www.ruraldevelopment.gov.za					

The Estimates of National Expenditure booklets for individual votes are available on www.treasury.gov.za. They provide more comprehensive coverage of vote specific information, particularly about goods and services, transfers, public entities and lower level institutional information.



COORDINATION & INTEGRATION

The success depends on:

- Actions and commitments of relevant sector departments within all the spheres of government
- joint planning, resource allocation and implementation of agreed rural initiatives
- partnership with local government and alignment with Integrated Development Plans (IDP)
- increased Public Private Partnerships in support of rural development
- enhanced role of traditional leaders, NGOs and civil society in the implementation of the CRDP.



Conclusion

- We derive our **Mandate** and Strategic Direction from the **Manifesto** of the ruling party and the Priorities of the **MTSF** 2010
- Our **vision** is to see vibrant and sustainable rural communities; the CRDP is the vehicle that will take us there
- We need **commitment and cooperation** from other State Departments, Municipalities and other relevant and critical Stakeholders, including NGOs, DFIs, Research Institutions
- Must be able to **share available resources**, reprioritize and optimize use of available resources (human and financial).

“Working together we can do more”



Thank you!

Mr Thozi Gwanya

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“Working together we can do more by improving the quality of life for all our people living in rural areas”